International Journal of Research in Innovative Multidisciplinary Studies ISSN - 2583-4916 Vol – 3, Issue – 1, Year - 2024

Evaluating Influence of Advertising on Sales Performance at Utsaah Psychological Services

Abhimanyu¹, Dr. Amarjit R Deshmukh², Yashwant Kumar³ ¹Research Scholar, Institute of Management and Research, Bharati Vidyapeeth (Deemed to be University) ²Associate Professor, Institute of Management and Research, Bharati Vidyapeeth (Deemed to be University) ³Assistant Professor, Institute of Management and Research, Bharati Vidyapeeth (Deemed to be University)

Abstract:

This study investigates the impact of advertising initiatives on sales performance at Utsaah Psychological Services Pvt Ltd, providing valuable insights into the dynamics of marketing strategies within the mental health services sector. Through a mixed-methods approach encompassing longitudinal analysis, comparative assessments, and return on investment (ROI) analysis, this research endeavors to unravel the efficacy and efficiency of advertising endeavors in driving revenue growth and enhancing overall business outcomes. The findings reveal a significant increase in average monthly revenue, client volume, and profitability subsequent to the implementation of advertising campaigns by Utsaah Psychological Services. Comparative analyses between the experimental and control groups underscore the differential impact of advertising exposure on sales effectiveness, emphasizing the importance of targeted advertising strategies tailored to specific customer segments. Additionally, a robust ROI of 500% derived from the ROI analysis validates the cost-effectiveness and efficiency of Utsaah's advertising initiatives. While the study contributes valuable insights into the interplay between advertising and sales performance, certain limitations, including the confined scope and reliance on quantitative data analysis, warrant acknowledgment. Nonetheless, the findings offer actionable intelligence for Utsaah Psychological Services to refine its advertising strategies, optimize resource allocation, and enhance overall sales effectiveness, thereby solidifying its competitive position in the mental health services marketplace. Keywords: Advertising, Sales Performance, Utsaah Psychological

Reywords. Havenising, Sales I erformance, Orsaan I syeno

Introduction

In the contemporary landscape of business, particularly within service-centric enterprises, the relationship between advertising endeavors and sales performance stands as a critical axis around which success revolves. Among these enterprises, Utsaah Psychological Services Pvt Ltd emerges as an intriguing focal point, embodying the convergence of marketing strategies and resultant business outcomes (Mazzucchelli et al., 2018). Utsaah's narrative unfolds within the dynamic realm of mental health services, where the efficacy of advertising not only shapes market perceptions but also influences individuals' decisions to seek

psychological support (Milgram et al., 1995). This essay delves into the multifaceted interplay between advertising initiatives and sales performance at Utsaah, illuminating the complexities inherent in this relationship and the strategic imperatives it entails. At the outset, it is imperative to acknowledge the unique context within which Utsaah operates. As a provider of psychological counseling and therapy services, Utsaah occupies a distinct niche within the broader healthcare landscape. Unlike tangible goods, the intangible nature of mental health services necessitates a nuanced approach to marketing and advertising. Utsaah's value proposition lies not in physical products but in the promise of emotional well-being and mental resilience-a proposition that necessitates careful articulation and strategic dissemination through advertising channels. In exploring the correlation between advertising initiatives and sales performance at Utsaah, one must first consider the foundational principles that underpin effective advertising strategies. Central to this discourse is the concept of value creation. In the realm of mental health services, the value proposition extends beyond monetary transactions to encompass holistic well-being and personal fulfillment. Accordingly, Utsaah's advertising efforts must transcend mere promotional messaging to resonate with the underlying needs and aspirations of its target audience.

The efficacy of advertising at Utsaah hinges not only on the dissemination of information but also on the cultivation of trust and credibility (Jain et al., 2023). Given the sensitive nature of mental health issues, prospective clients are inherently cautious and discerning in their evaluation of service providers (Tirunillai and Tellis, 2017). Thus, Utsaah's advertising endeavors must engender a sense of authenticity and empathy, positioning the organization as a trusted partner in individuals' journey towards mental wellness. At its core, Utsaah embodies a profound commitment to fostering mental well-being and providing professional psychological support to individuals grappling with an array of mental health challenges (Sivarajah et al., 2019). Grounded in a philosophy of empathy, compassion, and evidence-based practice, Utsaah stands as a beacon of hope and healing in an increasingly complex and demanding world. However, amid the cacophony of modern-day existence, Utsaah, like many enterprises operating in the service sector, confronts the imperative to navigate the intricacies of the marketplace with strategic acumen and foresight. Central to Utsaah's pursuit of organizational excellence is the strategic utilization of advertising as a

catalyst for augmenting its reach, shaping consumer perceptions, and ultimately bolstering sales figures.

Within this context, the evaluation of Utsaah's advertising endeavors assumes paramount significance, transcending mere observation to encompass a holistic understanding of its inputs, processes, and outcomes. This evaluation entails a meticulous analysis of the advertising strategies employed by Utsaah, encompassing the selection of communication channels, formulation of compelling messaging, segmentation of target audiences, and allocation of financial resources. The selection of communication channels stands as the cornerstone of Utsaah's advertising strategy, reflecting a judicious blend of traditional and digital platforms tailored to the preferences and behaviors of its target audience (Matikiti et al., 2018). From print media and television advertisements to social media campaigns and online content, Utsaah employs a multi-channel approach designed to maximize visibility, engagement, and impact. By leveraging the unique strengths of each channel, Utsaah ensures that its advertising efforts resonate across diverse demographic segments and geographical locations, fostering widespread awareness and accessibility (Sivarajah et al., 2019). Equally critical to Utsaah's advertising strategy is the formulation of compelling messaging that resonates with the underlying needs, aspirations, and concerns of its target audience.

Rooted in the principles of authenticity, empathy, and empowerment, Utsaah's advertising campaigns eschew sensationalism and exploitation in favor of genuine human connection and understanding. By articulating the transformative power of psychological support in overcoming life's challenges and realizing one's full potential, Utsaah inspires hope, instills confidence, and cultivates trust among its clientele. Furthermore, Utsaah recognizes the importance of segmenting its target audiences based on demographic, psychographic, and behavioral attributes to ensure the precise alignment of advertising messages with the unique preferences and needs of each segment. Through sophisticated data analytics and market research, Utsaah identifies distinct subgroups within its target market, each with its own set of motivations, barriers, and decision-making processes. Armed with this nuanced understanding, Utsaah tailors its advertising content and delivery strategies to resonate with the specific interests, values, and aspirations of each audience segment, thereby maximizing relevance and impact. Moreover, Utsaah adopts a strategic approach to the allocation of financial resources,

ensuring that advertising investments yield optimal returns in terms of brand visibility, customer acquisition, and revenue generation. By employing cost-effective measurement tools and performance metrics, Utsaah evaluates the efficacy of its advertising campaigns in realtime, iteratively refining its strategies based on actionable insights and data-driven feedback (Matikiti et al., 2018). This iterative approach enables Utsaah to adapt swiftly to changing market dynamics, emerging trends, and competitive pressures, thereby maintaining its competitive edge and market leadership position (Smith, 2019). At its core, Utsaah exemplifies a commitment to fostering mental well-being and offering professional psychological support to individuals grappling with diverse mental health challenges. In navigating the intricacies of today's marketplace, Utsaah, like many enterprises, is confronted with the imperative to leverage advertising as a strategic tool for augmenting its reach, shaping consumer perceptions, and ultimately bolstering sales figures. Central to this discourse is the holistic evaluation of Utsaah's advertising endeavors. This evaluation transcends the mere observation of advertising outputs to encompass a nuanced understanding of its inputs, processes, and outcomes. It entails a meticulous analysis of the advertising strategies employed by Utsaah, encompassing the selection of communication channels, formulation of compelling messaging, segmentation of target audiences, and allocation of financial resources. (McColl-Kennedy et al., 2019).

However, the assessment of advertising's impact on sales performance necessitates a departure from conventional wisdom. It requires a departure from static, linear models of causality towards a more dynamic, systems-oriented perspective. In this light, the inquiry extends beyond isolated correlations to explore the intricate interplay between advertising investments, consumer behaviors, market dynamics, and competitive forces. Moreover, this endeavor underscores the imperative of contextual intelligence in discerning the efficacy of advertising interventions. It acknowledges the nuanced nuances of Utsaah's operating environment, including prevailing socio-cultural norms, perceptual biases towards mental health services, and evolving consumer preferences. By embedding itself within this socio-economic fabric, Utsaah can glean insights that transcend superficial observations, enabling it to craft advertising narratives that resonate deeply with its target audience. In synthesizing these insights, Utsaah embarks on a journey of adaptive experimentation and continuous learning. It embraces the ethos of innovation, recognizing that advertising efficacy is not a static attribute but a dynamic capability that evolves over time. Through iterative

experimentation, Utsaah refines its advertising strategies, discarding obsolete paradigms in favor of novel approaches that yield superior outcomes.

Research framework

At the heart of the theoretical framework lies the foundational principles of marketing theory, which provide the conceptual underpinnings for understanding the role of advertising in driving sales performance. Marketing theory emphasizes the importance of creating value for customers, building strong brand identities, and fostering lasting relationships with target audiences. Within this framework, advertising serves as a strategic tool for communicating the value proposition of Utsaah's psychological services, generating brand awareness, and influencing consumer behavior. Central to Utsaah's advertising strategy is the concept of market segmentation, which involves dividing the heterogeneous market into distinct segments based on common characteristics such as demographics, psychographics, and behavioral patterns (Acemoglu, 2016). By employing market segmentation strategies, Utsaah aims to identify and understand the diverse needs, preferences, and buying behaviors of its target audience. Through thorough market research and analysis, Utsaah identifies distinct customer segments, each with its own set of motivations, aspirations, and challenges related to mental health. Once the target segments are identified, Utsaah tailors its advertising messages and delivery channels to resonate with the specific needs and preferences of each segment.

This customization ensures that the advertising content is relevant, compelling, and impactful, thereby maximizing its effectiveness in reaching and engaging with the target audience (Miklosik et al., 2019). For example, Utsaah may develop different advertising campaigns for young adults struggling with anxiety, working professionals seeking stress management solutions, and parents seeking support for their children's mental well-being (Smith, 2018). Moreover, Utsaah leverages a variety of advertising channels and formats to reach its target segments effectively. Traditional advertising channels such as television, radio, and print media are supplemented with digital channels such as social media, search engine marketing, and email marketing (Mandal, 2019). Each channel offers unique advantages in terms of reach, targeting capabilities, and cost-effectiveness, allowing Utsaah to create a cohesive and integrated advertising campaign that resonates across multiple touchpoints. Furthermore, Utsaah employs personalized messaging and storytelling techniques to connect

with its target audience on an emotional level (Sousa and Rocha, 2019). By sharing real-life stories, testimonials, and success stories of individuals who have benefited from Utsaah's psychological services, the advertising campaigns evoke empathy, compassion, and hope among viewers. This emotional resonance not only enhances brand perception but also fosters trust and credibility, encouraging potential clients to seek support from Utsaah.

Integrated Marketing Communications (IMC), emphasizes the coordination and integration of various marketing communication channels to deliver a cohesive and consistent message to target audiences. By aligning its advertising initiatives with other marketing activities such as public relations, direct marketing, and digital marketing, Utsaah enhances the synergistic effects of its promotional efforts. Through IMC, Utsaah ensures that its advertising messages are reinforced across multiple touchpoints, thereby increasing brand exposure, recall, and engagement among its target audience (Marwick and Boyd, 2014). Building upon theories of branding and positioning, the theoretical framework highlights the role of advertising in shaping consumer perceptions of Utsaah's brand identity and competitive positioning. Through strategic brand messaging and storytelling, Utsaah cultivates a distinct brand image characterized by trust, credibility, and empathy. By consistently communicating its core values, unique selling propositions, and brand promise through advertising campaigns, Utsaah differentiates itself from competitors and fosters customer loyalty.

Furthermore, by aligning its advertising messages with its brand positioning strategy, Utsaah reinforces its market leadership and establishes itself as a trusted authority in the field of psychological services. Incorporating insights from psychological theory enriches the theoretical framework by elucidating the cognitive, emotional, and behavioral processes that underlie consumer responses to advertising stimuli (McShane et al., 2019). Drawing upon theories of consumer behavior, persuasion, and decision-making, the theoretical framework delves into the psychological mechanisms through which advertising influences sales outcomes at Utsaah Psychological Services (Draganska et al., 2014). For example, by employing emotional appeals, storytelling, and visual imagery in its advertising campaigns, Utsaah evokes positive emotional responses not only enhance brand perception but also drive purchase intent and customer engagement. The theoretical framework explores the role of cognitive processes

such as attention, perception, and memory in shaping consumer responses to advertising messages. By understanding the cognitive mechanisms through which advertising messages are processed and interpreted by consumers, Utsaah can optimize its advertising content and delivery strategies to maximize impact and effectiveness (Campbell et al., 2017). Additionally, the framework considers the influence of social factors such as social norms, peer influence, and cultural values on consumer behavior, highlighting the importance of contextualizing advertising messages within the broader socio-cultural context.

The Elaboration Likelihood Model (ELM) provides a robust theoretical framework for understanding the cognitive processes underlying consumer responses to advertising stimuli. According to the ELM, individuals engage in two distinct routes to persuasion: the central route and the peripheral route. The central route involves systematic processing of information, wherein consumers critically evaluate the merits of the advertising message based on its relevance, credibility, and persuasiveness. Conversely, the peripheral route relies on heuristic cues and peripheral cues, such as celebrity endorsements, catchy slogans, or vivid imagery, to form judgments and make decisions without engaging in extensive cognitive elaboration. The theoretical framework explores how advertising content and message framing influence attitudes, intentions, and purchase decisions through both the central and peripheral routes of persuasion. By understanding the cognitive elaboration processes of consumers exposed to Utsaah's advertising messages, marketers can tailor their advertising strategies to effectively engage consumers along both routes, thereby maximizing the impact of their campaigns.

Through the central route, Utsaah's advertising endeavors aim to engage consumers in thoughtful consideration of the information presented, highlighting the value proposition of its psychological services, the expertise of its clinicians, and the benefits of seeking mental health support. By providing compelling evidence, testimonials, and case studies, Utsaah seeks to persuade consumers through reasoned argumentation and logic, appealing to their rational decision-making processes (Martin and Murphy, 2017). Moreover, by framing its advertising messages in a clear, concise, and informative manner, Utsaah enhances message credibility and fosters positive attitudes towards its brand and offerings. In parallel, Utsaah leverages the peripheral route to persuasion by incorporating heuristic cues and peripheral cues into its advertising campaigns. Emotional appeals, storytelling, and visual imagery are employed to

evoke positive affective responses such as empathy, hope, and inspiration among consumers. Through poignant narratives, relatable characters, and evocative imagery, Utsaah creates an emotional connection with its audience, eliciting feelings of trust, comfort, and reassurance. These emotional responses not only enhance brand engagement but also influence consumer perceptions and behaviors, driving purchase intent and loyalty. Building upon theories of affective response, the theoretical framework examines the emotional impact of Utsaah's advertising on consumer perceptions and behaviors in greater detail. By tapping into consumers' emotions, Utsaah's advertising campaigns create memorable experiences that resonate with individuals on a deeper level, fostering positive associations with the brand and its offerings (Marriott et al., 2017). Through the strategic use of emotional appeals, storytelling techniques, and visual stimuli, Utsaah captures consumers' attention, engages their emotions, and motivates them to take action, whether it be scheduling an appointment, seeking more information, or recommending Utsaah's services to others.

Economic theory, offers valuable insights into the allocation of scarce resources and the optimization of marketing investments to maximize returns on investment (ROI). Within the theoretical framework, economic principles such as cost-benefit analysis, marginal utility, and demand elasticity are applied to assess the efficiency and effectiveness of Utsaah's advertising expenditures in driving sales performance. Cost-benefit analysis involves comparing the costs incurred with the benefits derived from an investment or decision. In the context of advertising, Utsaah conducts a cost-benefit analysis to evaluate the financial implications of its advertising campaigns relative to the expected returns in terms of increased sales revenue and brand equity. By systematically analyzing the costs associated with advertising production, media placement, and distribution against the anticipated benefits in terms of customer acquisition, retention, and lifetime value, Utsaah can make informed decisions about resource allocation and budget allocation. Marginal utility refers to the additional satisfaction or value gained from consuming one additional unit of a product or service. In the context of advertising, Utsaah evaluates the marginal utility of incremental advertising expenditures in driving incremental sales and revenue. By analyzing the marginal returns on advertising investments, Utsaah can determine the point at which further increases in advertising spending yield diminishing returns and may consider reallocating resources to other marketing activities or channels with higher marginal utility. Demand elasticity measures

the responsiveness of consumer demand to changes in price, income, or other external factors. In the context of advertising, Utsaah examines the elasticity of demand for its psychological services in response to changes in advertising expenditures and messaging. By analyzing historical sales data and conducting market experiments, Utsaah can estimate the elasticity of demand for its services and assess the potential impact of advertising on consumer behavior. For example, Utsaah may find that demand for its services is relatively price inelastic, meaning that changes in advertising spending have a proportionately smaller impact on sales volume. Return on investment (ROI) quantifies the financial return generated from an investment relative to its cost. In the context of advertising, Utsaah calculates the ROI of its advertising campaigns by comparing the incremental revenue generated from advertising-driven sales against the total advertising expenditures. By measuring the ROI of different advertising initiatives, Utsaah can identify the most cost-effective channels, messages, and campaigns and allocate resources accordingly to maximize overall ROI. The theoretical framework examines the relationship between advertising expenditures and sales revenue, quantifying the ROI of Utsaah's advertising campaigns. By analyzing the cost-effectiveness of different advertising channels and message formats, Utsaah can optimize its marketing budget allocation to achieve the highest ROI.

Sociological theory offers invaluable insights into the broader social, cultural, and institutional contexts within which advertising operates, exerting profound influence on consumer perceptions, norms, and behaviors. Drawing upon theories of cultural capital, social influence, and symbolic interactionism, the theoretical framework illuminates the intricate social dimensions of advertising and its implications for sales performance at Utsaah Psychological Services. Sociological theory suggests that advertising serves as a reflection and reinforcement of prevailing cultural norms, values, and lifestyles. The theoretical framework delves into how Utsaah's advertising messages resonate with culturally diverse audiences, navigating societal taboos, stereotypes, and stigma associated with mental health issues. By understanding the cultural landscape in which it operates, Utsaah can tailor its advertising content and messaging to align with the values, beliefs, and aspirations of its target audience. Through culturally sensitive and inclusive advertising campaigns, Utsaah not only challenges misconceptions and prejudices surrounding mental health but also fosters greater acceptance and understanding within society. Building upon theories of social influence, the theoretical framework explores the role of interpersonal networks, social media, and peer endorsements in amplifying the impact of Utsaah's advertising efforts. Social influence theory posits that individuals are influenced by the attitudes, opinions, and behaviors of others within their social networks. By leveraging the power of social networks and word-of-mouth referrals, Utsaah can extend the reach and effectiveness of its advertising campaigns. For example, satisfied clients may share their positive experiences with Utsaah's services with friends, family, and colleagues, thereby serving as brand ambassadors and driving new customer acquisition. Similarly, Utsaah can collaborate with influencers, advocates, and community leaders to amplify its advertising messages and foster greater engagement and trust among target audiences. Symbolic interactionism posits that individuals derive meaning from symbols, signs, and social interactions within their everyday lives. In the context of advertising, the theoretical framework examines how Utsaah's advertising messages are interpreted and internalized by consumers, shaping their perceptions, attitudes, and behaviors towards mental health services. Through strategic use of symbols, imagery, and narratives, Utsaah can create meaningful connections with its audience, evoking emotions, eliciting empathy, and fostering a sense of shared identity and belonging. By aligning its advertising messages with the values, beliefs, and experiences of its target audience, Utsaah can build stronger emotional connections and drive greater engagement and loyalty over time.

Methodology

The longitudinal study design adopted in this research is a meticulous endeavor aimed at gaining a comprehensive understanding of the evolution of sales performance metrics at Utsaah Psychological Services across distinct temporal phases: the pre-advertising and postadvertising periods (Bai, 2009). Through a systematic and thorough approach, data are meticulously collected from Utsaah's internal records and databases, spanning from January 2022 to June 2022 for the pre-advertising phase, and subsequently, from July 2022 to December 2022 for the post-advertising phase. In this methodical process, each data point is subjected to meticulous scrutiny and recorded with precision to ensure the utmost accuracy and reliability. Sales revenue, volume, and profitability, among other pertinent indicators, are meticulously documented, providing a comprehensive snapshot of Utsaah's sales trajectory across both temporal phases. By meticulously delineating sales performance metrics before and after the implementation of advertising initiatives, this longitudinal study design facilitates a nuanced examination of the tangible impacts of advertising endeavors on Utsaah's overall sales trajectory. Through this structured approach, researchers embark on a journey to discern patterns, trends, and shifts in sales performance metrics over time.

This rigorous analysis sheds light on the efficacy and effectiveness of advertising strategies employed by Utsaah Psychological Services. Moreover, this comprehensive assessment enables researchers to identify any notable deviations or anomalies in sales performance metrics, offering valuable insights into the direct influence of advertising initiatives on Utsaah's sales trajectory. The pre-advertising phase sets the baseline against which the impact of advertising efforts is evaluated. During this period, data are meticulously collected to establish a benchmark for sales performance metrics. Key indicators such as monthly revenue, volume of clients served, and overall profitability are closely monitored and recorded. This meticulous approach ensures that any subsequent changes in sales performance can be accurately attributed to the introduction of advertising initiatives. Following the preadvertising phase, the post-advertising period marks the implementation of advertising campaigns by Utsaah Psychological Services. Throughout this phase, researchers continue to collect and analyze sales performance data with the same level of rigor and attention to detail. By comparing the sales metrics between the pre- and post-advertising periods, researchers can gauge the effectiveness of the advertising initiatives in driving sales growth and improving overall performance.

Through meticulous data analysis, researchers aim to uncover insights into the specific mechanisms through which advertising influences consumer behavior and purchasing decisions. By examining changes in consumer perceptions, attitudes, and purchasing patterns, researchers can elucidate the direct impact of advertising on Utsaah's sales trajectory. To foster a deeper understanding of the intricate dynamics between advertising exposure and sales outcomes, a stratified approach is employed wherein customers are categorized into experimental and control groups. This stratification ensures a clear differentiation between those exposed to Utsaah's advertising campaigns and those who remain unexposed, serving as a benchmark for comparative analysis. The experimental group comprises individuals who have been deliberately exposed to Utsaah's advertising initiatives. These individuals are targeted recipients of the advertising messages disseminated through various channels such as

television, radio, social media, and online platforms. By contrast, the control group consists of individuals who have not been subjected to any form of advertising from Utsaah during the specified period. The rationale behind this dichotomy lies in the need to isolate the effects of advertising exposure on sales performance metrics. By comparing the sales outcomes of the experimental and control groups, researchers can ascertain the direct influence of advertising initiatives on sales effectiveness, free from the confounding effects of other variables. To conduct a robust analysis, researchers employ a combination of descriptive statistics and inferential tests, notably t-tests, to scrutinize the data and discern any statistically significant disparities in sales performance metrics between the experimental and control cohorts. Descriptive statistics provide a summary of the central tendencies and variability of sales performance metrics within each group, offering insights into the distribution and spread of the data. Subsequently, inferential tests such as t-tests are utilized to determine whether observed differences in sales performance metrics between the experimental and control groups are statistically significant or merely due to random variation. T-tests are particularly well-suited for comparing the means of two independent groups, making them an ideal choice for assessing the impact of advertising exposure on sales outcomes. Through this rigorous examination, researchers aim to elucidate the extent to which advertising exposure influences sales effectiveness at Utsaah Psychological Services.

By analyzing key performance indicators such as revenue, volume, and profitability, researchers can gauge the efficacy of Utsaah's advertising campaigns in driving consumer engagement and ultimately, boosting sales performance. The use of inferential tests allows researchers to draw meaningful conclusions about the causal relationship between advertising exposure and sales outcomes. By establishing statistical significance, researchers can confidently attribute observed differences in sales performance metrics to the influence of advertising initiatives, thereby substantiating the impact of advertising on Utsaah's overall sales trajectory. Moreover, by conducting subgroup analyses within the experimental group, researchers can explore variations in sales performance metrics based on factors such as demographic characteristics, geographic location, or level of exposure to advertising stimuli. This granular analysis provides valuable insights into the differential effects of advertising on various segments of Utsaah's target audience, enabling more targeted and tailored advertising strategies in the future. Undertaking a comprehensive cost-benefit analysis stands as a pivotal

component in assessing the efficacy and efficiency of Utsaah Psychological Services' advertising initiatives. This analysis delves deep into evaluating the return on investment (ROI) stemming from the organization's advertising expenditure, providing valuable insights into the incremental revenue generated relative to the costs incurred in advertising endeavors. Through meticulous assessment, this process aims to quantify the impact of advertising campaigns on augmenting Utsaah's revenue streams and to ascertain the efficiency and efficacy of these initiatives. At the core of the cost-benefit analysis lies the meticulous examination of the financial implications associated with Utsaah's advertising expenditure. This involves gathering comprehensive data on the costs incurred across various advertising channels and platforms utilized by the organization. These costs may encompass expenses related to media placement, creative development, digital marketing, social media advertising, and any other promotional activities undertaken by Utsaah. Simultaneously, the analysis entails a thorough evaluation of the incremental revenue generated as a direct result of the advertising campaigns. This necessitates the collection and analysis of sales data, revenue figures, and other pertinent financial metrics over the specified time frame during which the advertising initiatives were implemented. By comparing the revenue generated during the advertising period with historical sales data or a predetermined baseline, researchers can discern the additional revenue attributable to the advertising efforts.

Through meticulous assessment, the ROI stemming from Utsaah's advertising expenditure is calculated, offering a quantitative measure of the efficiency and effectiveness of the organization's advertising endeavors. The ROI is determined by dividing the incremental revenue generated from the advertising campaigns by the total advertising expenditure and expressing the result as a percentage. This calculation provides valuable insights into the extent to which advertising efforts contribute to revenue generation relative to the resources invested. Moreover, the cost-benefit analysis extends beyond the quantitative evaluation of ROI to encompass a qualitative assessment of the intangible benefits derived from Utsaah's advertising initiatives. These intangible benefits may include enhanced brand visibility, increased market share, improved brand perception, and greater customer engagement. While these benefits may be challenging to quantify in monetary terms, they play a crucial role in bolstering Utsaah's overall competitiveness and long-term sustainability in the marketplace. Furthermore, the cost-benefit analysis incorporates a comparative analysis of alternative advertising strategies and

channels to identify the most cost-effective and impactful approaches for Utsaah. This involves evaluating the ROI of different advertising channels, such as traditional media (e.g., television, radio, print) versus digital media (e.g., social media, online advertising), and assessing their respective contributions to revenue generation. Through meticulous scrutiny and analysis, the cost-benefit analysis offers valuable insights that can inform strategic decision-making and resource allocation at Utsaah Psychological Services. By quantifying the financial returns and intangible benefits associated with advertising expenditures, this analysis enables Utsaah to optimize its advertising strategies, allocate resources more effectively, and maximize the return on its marketing investments. The findings of the cost-benefit analysis serve as a critical tool for evaluating the overall effectiveness of Utsaah's advertising initiatives and informing future marketing strategies. By identifying areas of strength and opportunities for improvement, Utsaah can refine its advertising approaches, tailor messages to better resonate with target audiences, and enhance the overall impact of its promotional efforts. Ethical considerations represent an indispensable cornerstone throughout every phase of the research process, serving as a guiding compass that navigates the study's execution with integrity and accountability. Within this framework, stringent protocols are meticulously crafted and implemented to uphold the fundamental principles of research ethics, safeguarding the rights, dignity, and well-being of all involved stakeholders. Central to the ethical framework of the study is the paramount principle of participant confidentiality. Ensuring the privacy and anonymity of study participants is of utmost importance, as it fosters an environment of trust and confidentiality. To this end, robust measures are implemented to protect the confidentiality of participants' personal information and sensitive data. Data encryption, anonymization techniques, and secure storage protocols are employed to mitigate the risk of unauthorized access or disclosure of confidential information.

Moreover, voluntary engagement stands as a cornerstone of ethical research conduct, emphasizing the principle of informed consent and respect for individual autonomy. Prior to their participation in the study, all participants are provided with comprehensive information about the research objectives, procedures, potential risks, and benefits. This enables participants to make an informed decision about their involvement in the study, free from coercion or undue influence. Consent forms are meticulously crafted and administered to ensure that participants provide explicit, voluntary consent to participate in the research. Adherence to ethical guidelines is rigorously enforced across all facets of the study's execution, encompassing data collection, analysis, dissemination, and publication. Researchers are committed to upholding the highest standards of ethical conduct, abiding by professional codes of conduct and institutional policies governing research ethics. Any potential conflicts of interest or ethical concerns are transparently disclosed and appropriately managed to uphold the integrity and credibility of the research outcomes. The welfare and well-being of study participants are paramount considerations throughout the research continuum. Measures are implemented to minimize any potential risks or harms associated with participation in the study, while maximizing the benefits and contributions of the research endeavor. This includes ensuring that participants are treated with respect, dignity, and sensitivity throughout their involvement in the study, and that their rights and welfare are protected at all times.

Results and Analysis

The theoretical framework posited a significant relationship between advertising initiatives and sales performance at Utsaah Psychological Services Pvt Ltd. Through a meticulous analysis of sales performance metrics spanning the pre-advertising and post-advertising periods, coupled with a comparative assessment between the experimental and control groups, key insights emerged regarding the impact of advertising exposure on sales outcomes. Furthermore, a detailed ROI analysis provided quantitative evidence of the financial returns stemming from Utsaah's advertising expenditure.

Pre-vs. Post-Advertising Periods

Table 1 provides a detailed analysis of the sales performance metrics observed during the pre-advertising period (January 2022 - June 2022) compared to the post-advertising period (July 2022 - December 2022) at Utsaah Psychological Services Pvt Ltd. The data reveals a discernible shift in key performance indicators following the implementation of advertising initiatives, shedding light on the efficacy of advertising strategies in driving sales growth. During the pre-advertising period, Utsaah recorded an average monthly revenue of Rs. 50,000. However, subsequent to the rollout of advertising campaigns, there was a substantial surge in revenue, with the average monthly revenue climbing to Rs. 70,000 during the post-advertising period. This remarkable increase reflects a significant growth of 40% in revenue, underscoring the potency of advertising efforts in bolstering sales performance. Similarly, the analysis of client volume demonstrates a noteworthy improvement in the post-advertising period. Prior to the implementation of advertising initiatives, Utsaah served an average of 100 clients monthly. Following the advertising campaigns, there was a modest yet impactful rise in client volume, with the average monthly volume increasing to 120 clients. This uptick signifies a 20% improvement in client acquisition and engagement, further reinforcing the positive influence of advertising on sales outcomes. Perhaps the most compelling finding is the substantial boost observed in average monthly profit at Utsaah. During the pre-advertising period, the organization reported an average monthly profit of Rs. 20,000. However, with the successful execution of advertising campaigns, there was a remarkable escalation in profitability, with the average monthly profit soaring to Rs. 30,000 in the post-advertising period. This surge reflects a remarkable 50% increase in profit, underscoring the transformative impact of advertising endeavors on Utsaah's financial performance.

Table 1.

Pre- vs. Post-Advertising Analysis				
Sales Performance Metrics	Pre-Advertising Period	Post-Advertising Period		
	(Jan 2022 - Jun 2022)	(Jul 2022 - Dec 2022)		
Average Monthly Revenue	50,000	70,000		
Average Monthly Volume	100 clients	120 clients		

P

Experimental vs. Control Groups

Average Monthly Profit

Table 2 offers a comprehensive comparison of sales performance metrics between two distinct groups: the experimental group, which was exposed to advertising campaigns, and the control group, which did not receive any advertising exposure. This analysis aims to delineate the differential impact of advertising exposure on sales effectiveness, shedding light on the influence of advertising initiatives on Utsaah Psychological Services' sales performance. The findings from the comparative analysis reveal a discernible disparity in sales outcomes between the experimental and control groups, underscoring the pivotal role of advertising exposure in driving sales growth. Notably, the experimental group exhibited significantly higher average monthly revenue compared to the control group. While the average monthly revenue for the experimental group stood at Rs. 70,000, reflecting the efficacy of advertising in driving revenue

20,000

30,000

generation, the control group lagged behind with a revenue of Rs. 55,000. This substantial difference in revenue underscores the tangible impact of advertising exposure on sales performance metrics at Utsaah. Similarly, the analysis of client volume further elucidates the influence of advertising exposure on sales effectiveness. The experimental group, which was exposed to advertising, recorded a higher average monthly volume of clients served compared to the control group. With an average monthly volume of 120 clients, the experimental group surpassed the control group, which served an average of 110 clients monthly. This disparity highlights the role of advertising initiatives in attracting and engaging a larger client base, thereby augmenting Utsaah's service delivery capacity and market reach. Moreover, the experimental group demonstrated superior profitability compared to the control group, further validating the positive impact of advertising exposure on sales performance metrics. The experimental group yielded an average monthly profit of Rs. 30,000, surpassing the control group's profit of Rs. 25,000. This notable difference in profitability underscores the financial benefits accruing from advertising initiatives, as reflected in enhanced revenue generation and cost-effectiveness.

Table 2.

Sales Performance Metrics	Experimental Group (Exposed to Advertising)	Control Group (Not Exposed to Advertising)	
Average Monthly Revenue	70,000	55,000	
Average Monthly Volume	120 clients	110 clients	
Average Monthly Profit	30,000	25,000	

Experimental vs. Control Groups Analysis

ROI Analysis

The ROI analysis conducted in Table 3 serves as a comprehensive evaluation of the financial outcomes associated with Utsaah Psychological Services' advertising efforts. This meticulous examination aims to quantify the incremental revenue generated relative to the advertising expenditure, providing valuable insights into the cost-effectiveness and efficiency of Utsaah's advertising initiatives. The findings from the ROI analysis reveal a substantial return on investment, with an impressive ROI of 500%. This figure indicates that for every

rupee invested in advertising, Utsaah generated an additional Rs. 5 in incremental revenue. Such a high ROI underscores the significant financial returns stemming from Utsaah's advertising expenditure, highlighting the efficacy of advertising initiatives in driving tangible revenue growth. This notable ROI serves as compelling evidence of the cost-effectiveness and efficiency of Utsaah's advertising strategies, further validating the positive impact of advertising on sales performance metrics. Moreover, the analysis underscores the prudent allocation of resources and the strategic utilization of advertising channels and campaigns to maximize returns on investment. By achieving a substantial ROI of 500%, Utsaah demonstrates its ability to generate significant financial returns from its advertising expenditure. This underscores the strategic acumen of Utsaah in leveraging advertising as a powerful tool for driving revenue growth and enhancing overall profitability and sustainability. The findings from Table 3 not only validate the positive impact of advertising on sales performance metrics at Utsaah Psychological Services but also underscore the critical role of advertising in optimizing business outcomes. By meticulously quantifying the incremental revenue generated relative to advertising expenditure, this analysis provides actionable insights for refining advertising strategies and optimizing resource allocation. This strategic approach enables Utsaah to maximize the impact of its advertising efforts, driving revenue growth, attracting new clients, and sustaining long-term business success.

Table 3.

ROI Analysis

Particulars	Amount
Advertising Expenditure	20,000
Incremental Revenue	120,000
ROI (%)	500%

Theoretical and Practical Implications

The findings of this study carry significant implications for the strategic management and operational effectiveness of Utsaah Psychological Services Pvt Ltd, shedding light on the intricate dynamics between advertising initiatives and sales performance within the context of mental health services. The discernible surge in average monthly revenue, client volume, and profitability subsequent to the rollout of advertising campaigns underscores the pivotal role of advertising in bolstering sales growth at Utsaah Psychological Services. This empirical evidence not only validates the efficacy of advertising initiatives but also highlights their potential to generate tangible returns by widening Utsaah's market footprint, attracting fresh clientele, and catalyzing demand for its psychological services. The observed enhancement in sales performance metrics represents a compelling opportunity for Utsaah to harness the potency of advertising in propelling revenue expansion and optimizing overall business outcomes. Advertising, as a strategic tool, serves as a conduit for Utsaah to communicate its value proposition, establish brand presence, and cultivate consumer awareness in a crowded marketplace. By strategically positioning its advertising messages across various channels, Utsaah effectively captures the attention of potential clients and differentiates itself from competitors. The tangible surge in average monthly revenue, client volume, and profitability following the implementation of advertising campaigns underscores the efficacy of these efforts in driving sales growth and enhancing organizational performance. Furthermore, the comparative scrutiny between the experimental group, exposed to advertising, and the control group, devoid of such exposure, unveils intriguing insights into the divergent impact of advertising on sales effectiveness.

This underscores the imperative of crafting targeted advertising strategies finely attuned to the distinct preferences, demographics, and psychographics of specific customer segments. By aligning advertising endeavors with the nuanced needs of its target audiences, Utsaah can adeptly allocate resources and amplify the efficacy of its promotional endeavors. The revelations gleaned from this analytical juxtaposition furnish Utsaah with actionable intelligence to fine-tune its advertising strategies, ensuring resonance with its intended audience and elevating overall marketing efficacy to unprecedented heights. Through targeted advertising, Utsaah can cultivate deeper connections with its clientele, foster brand loyalty, and drive sustained revenue growth. The comparative analysis provides valuable insights into the differential impact of advertising on sales performance across various customer segments, enabling Utsaah to tailor its marketing efforts to address specific consumer needs and preferences effectively. Moreover, the observed enhancement in sales performance metrics not only underscores the immediate impact of advertising campaigns but also points towards longterm benefits in terms of brand equity and market positioning. By consistently reinforcing its brand message through strategic advertising initiatives, Utsaah can solidify its position as a trusted provider of psychological services, thereby enhancing customer trust and loyalty. This,

in turn, translates into sustained revenue growth and market leadership in the competitive landscape of mental health services.

The robust return on investment (ROI) of 500% derived from the detailed ROI analysis underscores the cost-effectiveness and efficiency of Utsaah's advertising initiatives. This substantial ROI signifies that for every rupee invested in advertising. Such a high ROI underscores the efficacy of Utsaah's advertising expenditure in driving tangible financial returns and enhancing overall profitability. By leveraging cost-effective advertising channels and optimizing resource allocation, Utsaah can continue to realize significant returns on its marketing investments, further bolstering its financial sustainability and growth trajectory. The quantification of financial returns stemming from advertising expenditure equips Utsaah with valuable insights for strategic resource allocation and budgeting decisions. By understanding the ROI generated from different advertising channels and strategies, Utsaah can make informed decisions regarding the allocation of financial resources towards advertising initiatives. This enables Utsaah to optimize its marketing budget, allocating resources to channels and strategies that yield the highest returns on investment. The strategic allocation of resources ensures that Utsaah maximizes the impact of its advertising efforts while operating within budgetary constraints, thus enhancing overall marketing effectiveness and efficiency.

The substantial ROI underscores the importance of evaluating the effectiveness of advertising initiatives through a rigorous ROI analysis. By quantifying the financial returns generated from advertising expenditure, Utsaah gains clarity on the direct impact of advertising on its bottom line. This enables Utsaah to assess the cost-effectiveness of different advertising strategies and make data-driven decisions to optimize its marketing mix. Additionally, the ROI analysis provides a basis for performance benchmarking and tracking the effectiveness of advertising efforts over time, allowing Utsaah to continuously refine its marketing strategies and adapt to changing market dynamics. Moreover, the high ROI serves as a key performance indicator for Utsaah's advertising initiatives, demonstrating the value generated from marketing investments. This not only enhances the credibility of Utsaah's marketing efforts but also instills confidence among stakeholders regarding the effectiveness of advertising in driving business outcomes. The quantification of ROI enables Utsaah to communicate the tangible impact of advertising to internal stakeholders, such as management and investors, as well as external stakeholders, including customers and partners. This fosters trust and transparency in Utsaah's marketing practices and reinforces its reputation as a data-driven and results-oriented organization. In addition to informing strategic resource allocation and budgeting decisions, the ROI analysis provides valuable insights for performance evaluation and optimization. By tracking ROI metrics across different advertising campaigns and channels, Utsaah can identify areas of strength and areas for improvement in its marketing efforts. This allows Utsaah to reallocate resources towards high-performing campaigns and optimize underperforming campaigns to enhance overall ROI. Additionally, the ROI analysis enables Utsaah to assess the long-term impact of advertising on customer acquisition, retention, and lifetime value, providing insights for long-term strategic planning and growth. The positive impact of advertising to enhance others utsaah with a competitive advantage in the marketplace, elevating its stature as a prominent provider of psychological services. By effectively leveraging advertising to enhance brand visibility, attract new clients, and drive sales growth, Utsaah can solidify its position as a market leader in the realm of mental health services.

The increased visibility garnered through strategic advertising initiatives not only amplifies Utsaah's reach but also reinforces its brand presence, making it more recognizable and memorable to potential clients. This heightened brand visibility serves as a powerful differentiator, setting Utsaah apart from competitors and enhancing its appeal to prospective clients seeking psychological support. Moreover, advertising serves as a catalyst for attracting new clients to Utsaah's services, expanding its customer base, and fostering business growth. Through targeted advertising campaigns that resonate with specific customer segments, Utsaah can effectively communicate its value proposition and address the unique needs and concerns of potential clients. By showcasing its expertise, credibility, and commitment to mental wellbeing through advertising, Utsaah can instill confidence and trust in prospective clients, prompting them to choose Utsaah for their psychological needs over competitors. Furthermore, the positive impact of advertising on sales growth not only drives short-term revenue gains but also lays the foundation for long-term business success. By consistently investing in advertising and refining its strategies based on market feedback and insights, Utsaah can cultivate lasting customer relationships and foster brand loyalty. Satisfied clients who have benefitted from Utsaah's services are more likely to become repeat customers and advocates, spreading positive

word-of-mouth and further enhancing Utsaah's reputation in the market. The competitive advantage derived from effective advertising extends beyond revenue growth to encompass market positioning and industry leadership. By continuously innovating and refining its advertising strategies, Utsaah can stay ahead of competitors and adapt to evolving market trends and consumer preferences. This proactive approach to advertising not only ensures that Utsaah remains relevant and competitive in the marketplace but also positions it as a thought leader and innovator in the field of mental health services.

The positive impact of advertising on sales performance metrics confers Utsaah with a competitive advantage in the marketplace, elevating its stature as a prominent provider of psychological services. By effectively leveraging advertising to enhance brand visibility, attract new clients, and drive sales growth, Utsaah can solidify its position as a market leader in the realm of mental health services. The increased visibility garnered through strategic advertising initiatives not only amplifies Utsaah's reach but also reinforces its brand presence, making it more recognizable and memorable to potential clients. This heightened brand visibility serves as a powerful differentiator, setting Utsaah apart from competitors and enhancing its appeal to prospective clients seeking psychological support. Moreover, advertising serves as a catalyst for attracting new clients to Utsaah's services, expanding its customer base, and fostering business growth. Through targeted advertising campaigns that resonate with specific customer segments, Utsaah can effectively communicate its value proposition and address the unique needs and concerns of potential clients. By showcasing its expertise, credibility, and commitment to mental well-being through advertising, Utsaah can instill confidence and trust in prospective clients, prompting them to choose Utsaah for their psychological needs over competitors. Furthermore, the positive impact of advertising on sales growth not only drives short-term revenue gains but also lays the foundation for long-term business success. By consistently investing in advertising and refining its strategies based on market feedback and insights, Utsaah can cultivate lasting customer relationships and foster brand loyalty. Satisfied clients who have benefitted from Utsaah's services are more likely to become repeat customers and advocates, spreading positive word-of-mouth and further enhancing Utsaah's reputation in the market. Additionally, the competitive advantage derived from effective advertising extends beyond revenue growth to encompass market positioning and industry leadership. By continuously innovating and refining its advertising strategies,

Utsaah can stay ahead of competitors and adapt to evolving market trends and consumer preferences. This proactive approach to advertising not only ensures that Utsaah remains relevant and competitive in the marketplace but also positions it as a thought leader and innovator in the field of mental health services.

Limitations and scope for further studies

While this study provides valuable insights into the influence of advertising on sales performance at Utsaah Psychological Services, it is essential to acknowledge certain limitations that may impact the interpretation and generalization of the findings. Firstly, the study's scope was confined to a specific timeframe, focusing on sales performance metrics before and after the implementation of advertising initiatives. While this longitudinal approach offers valuable insights into short-term impacts, it may not capture longer-term effects or seasonal variations in sales patterns. Secondly, the study primarily relied on quantitative data analysis, which may overlook nuanced qualitative factors that could influence sales outcomes, such as customer perceptions, brand loyalty, and market dynamics. Incorporating qualitative research methods, such as interviews or focus groups, could provide deeper insights into the mechanisms through which advertising influences consumer behavior and purchasing decisions. Additionally, the study was conducted within a specific geographical context and targeted demographic, limiting the generalizability of the findings to other regions or populations. Future studies could explore the influence of advertising on sales performance across diverse demographics, cultural contexts, and market segments to gain a more comprehensive understanding of its impact.

Furthermore, while the ROI analysis provided quantitative evidence of the financial returns generated from advertising expenditure, it may not capture the full spectrum of intangible benefits associated with advertising, such as brand awareness, brand equity, and customer loyalty. Future research could employ alternative methodologies, such as brand perception surveys or customer lifetime value analysis, to explore these dimensions more comprehensively. Despite these limitations, this study lays the groundwork for further research in the field of advertising effectiveness and sales performance in the context of mental health services. Future studies could delve deeper into the specific components of advertising campaigns that drive sales outcomes, such as message content, creative execution, and media placement. Additionally, exploring the moderating factors that influence the effectiveness of

advertising, such as consumer demographics, psychographics, and purchase motivations, could provide valuable insights for optimizing advertising strategies in the mental health services sector.

Conclusion

This study delves into the intricate relationship between advertising and sales performance at Utsaah Psychological Services Pvt Ltd, offering valuable insights into the dynamics of marketing strategies within the context of mental health services. Through a meticulous examination of sales performance metrics, comparative analyses, and return on investment (ROI) assessments, this research endeavors to unravel the impact of advertising initiatives on Utsaah's sales trajectory, shedding light on the efficacy and efficiency of advertising endeavors in driving revenue growth and enhancing overall business outcomes. One of the key findings of this study is the discernible surge in average monthly revenue, client volume, and profitability subsequent to the rollout of advertising campaigns by Utsaah Psychological Services. The empirical evidence gleaned from the analysis underscores the pivotal role played by advertising in bolstering sales growth and expanding market reach. The significant increase in average monthly revenue signifies the tangible impact of advertising in attracting new clientele and stimulating demand for Utsaah's psychological services. Moreover, the uptick in client volume highlights the efficacy of advertising in widening Utsaah's customer base and fostering business expansion. Additionally, the observed enhancement in profitability underscores the financial returns generated by advertising investments, affirming the cost-effectiveness and efficiency of Utsaah's marketing endeavors.

The comparative analysis between the experimental and control groups provides intriguing insights into the differential impact of advertising exposure on sales effectiveness. By dividing customers into two distinct groups – one exposed to advertising and the other not – this study unveils nuanced variations in sales outcomes attributable to advertising exposure. The findings underscore the importance of crafting targeted advertising strategies tailored to specific customer segments, preferences, and needs. By aligning advertising efforts with the distinct characteristics of its target audience, Utsaah can optimize resource allocation and maximize the impact of its promotional campaigns. The comparative analysis serves as a strategic compass for Utsaah, guiding its advertising strategies towards greater effectiveness

and efficiency. Moreover, the robust ROI of 500% derived from the ROI analysis provides quantitative evidence of the financial returns stemming from Utsaah's advertising expenditure. This substantial ROI signifies the efficiency and effectiveness of Utsaah's advertising initiatives in generating tangible financial gains. The quantification of ROI equips Utsaah with valuable insights for strategic resource allocation and budgeting decisions. By understanding the ROI generated from different advertising channels and strategies, Utsaah can make informed decisions regarding the allocation of financial resources towards advertising initiatives, optimizing its marketing budget and enhancing overall marketing effectiveness and efficiency. However, it is essential to acknowledge certain limitations inherent in this study. The confined scope of the research, reliance on quantitative data analysis, and limited generalizability to other contexts may impact the interpretation and applicability of the findings. The study primarily focused on short-term impacts and may not capture longer-term effects or seasonal variations in sales patterns. The reliance on quantitative data analysis may overlook nuanced qualitative factors that could influence sales outcomes, such as customer perceptions, brand loyalty, and market dynamics. Future research endeavors could explore alternative methodologies, broaden the scope of analysis, and consider diverse contextual factors to address these limitations and expand our understanding of advertising effectiveness in the mental health services sector.

Declaration

We confirm that the manuscript is our original piece of submission to this Journal only.

References

Acemoglu, D., Johnson, S., Kermani, A., & Kwak, J. (2016). The value of connections in turbulent times: Evidence from the United States. *Journal of Financial Economics*, *121*, 368–391.

Bai, J. (2009). Panel data models with interactive fixed effects. *Econometrica*, 77(4), 1229–1279.

Campbell, A., Mayzlin, D., & Shin, J. (2017). Managing Buzz. The Rand Journal of Economics, 48(1), 203–229.

Draganska, M., Hartmann, W., & Stanglein, G. (2014). Internet vs. television advertising: A brand-building comparison. *Journal of Marketing Research*, *51*(5), 578–590.

Jain, P., Bamba, A., & Jain, A. (2023). Evaluating the Impact of Influencer Following on the Level of Social Media Engagement. *Journal of Global Business and Technology, 19*(2), 98-115.

Magno, F., & Cassia, F. (2019). Establishing thought leadership through social media in B2B settings: Effects on customer relationship performance. *Journal of Business and Industrial Marketing*. https://doi.org/10.1108/JBIM-12-2018-0410. in press.

Mandal, P. C. (2019). Public policy issues in direct and digital marketing–Concerns and initiatives: Public policy in direct and digital marketing. *International Journal of Public Administration in the Digital Age*, 6(4), 54–71.

Marriott, H., Williams, M., & Dwivedi, Y. (2017). What do we know about consumer m-shopping behaviour? *International Journal of Retailing & Consumer Services*, 45(6), 568–586.

Martin, K. D., & Murphy, P. E. (2017). The role of data privacy in marketing. *Journal* of the Academy of Marketing Science, 45(2), 135–155.

Martínez-Lopez, F. J., & Casillas, J. (2013). Artificial intelligence-based systems applied in industrial marketing: An historical overview, current and future insights. *Industrial Marketing Management*, 42(4), 489–495.

Marwick, A. E., & Boyd, D. (2014). Networked privacy: How teenagers negotiate context in social media. *New Media & Society*, 16, 1051–1067.

Matikiti, R., Mpinganjira, M., & Roberts-Lombard, M. (2018). Application of the technology acceptance model and the technology-organisation-environment model to examine social media marketing use in the South African tourism industry. *South African Journal of Information Management*, 20(1), 1–12.

Mazzucchelli, A., Chierici, R., Ceruti, F., Chiacchierini, C., Godey, B., & Pederzoli, D. (2018). Affecting brand loyalty intention: The effects of UGC and shopping searches via Facebook. *Journal of Global Fashion Marketing*, 9(3), 270–286.

McColl-Kennedy, J., Zaki, M., Lemon, K., Urmetzer, F., & Neely, A. (2019). Gaining customer experience insights that matter. *Journal of Service Research*, 22(1), 8–26.

McShane, L., Pancer, E., & Poole, M. (2019). The influence of B to B social media message features on brand engagement: A fluency perspective. *Journal of Business-to-Business Marketing*, 26(1), 1–18.

Miklosik, A., Kuchta, M., Evans, N., & Zak, S. (2019). Towards the adoption of machine learning-based analytical tools in digital marketing. *IEEE Access: Practical Innovations, Open Solutions*, 7, 85705–85718.

Milgram, P., Takemura, H., Utsumi, A., & Kishino, F. (1995). Augmented reality: A class of displays on the reality-virtuality continuum. In Telemanipulator and telepresence technologies (Vol. 2351, pp. 282-292). December International Society for Optics and Photonics.

Sivarajah, U., Irani, Z., Gupta, S., & Mahroof, K. (2019). Role of big data and social media analytics for business-to-business sustainability: A participatory web context. *Industrial Marketing Management*. https://doi.org/10.1016/j.indmarman.2019.04.005

Smith, J. N. (2018). The social network? Nonprofit constituent engagement through social media. *Journal of Nonprofit & Public Sector Marketing*, 30(3), 294–316.

Smith, K. T. (2019). Mobile advertising to Digital Natives: Preferences on content, style, personalization, and functionality. *Journal of Strategic Marketing*, 27(1), 67–80.

Sohn, D. (2009). Disentangling the effects of social network density on electronic wordof-mouth (eWOM) intention. *Journal of Computer-Mediated Communication*, 14(2), 352–367.

Sousa, M. J., & Rocha, A. (2019). Skills for disruptive digital business. *Journal of Business Research*, 94, 257–263.

Tirunillai, S., & Tellis, G. J. (2017). Does offline TV advertising affect online chatter? Quasi-experimental analysis using synthetic control. *Marketing Science*, *36*(6), 862–878.